



PRESIDENT'S REPORT 2007

This report highlights just a few of the accomplishments of our students, faculty and staff during 2006-2007. From significant capital improvements to the inception of our new MBA program, Framingham State College has made great strides during the past year. Investment in technology continued apace as the college advances our Unified Digital Campus initiative and improves its administrative and communications infrastructure.

Framingham State College is a dynamic public institution dedicated, above all, to the success of our students. As a public college we are committed to serving the needs of the Commonwealth of Massachusetts and its citizens, to the advancement of knowledge and understanding in diverse disciplines, and to the professional development of our faculty and staff. I hope you find this report informative. If you have questions or need additional information, please feel free to contact me at president@frc.mass.edu.

Timothy J. Flanagan, PhD



ENROLLMENT

At time of press, the college has enrolled 5,490 students (3,830 undergraduate and 1,660 graduate students (please note: graduate enrollment not finalized until November 2007)). The Office of Undergraduate Admissions received 5,006 applications for the fall 2007 semester, and offers of admission were extended to 2,908, yielding a new entering class of 1,102 (645 freshmen; 457 transfers). The average combined SAT score was 1054 and the weighted college preparatory high school grade point average was 3.08 on a 4.0 scale.

For the second consecutive year, Framingham State College is the only comprehensive Massachusetts state college to be ranked as “selective” in admissions by *U.S. News and World Report's* annual America's Best Colleges issue.

In addition, the college is proud that 32 Tsongas Scholars are enrolled, the highest number of any state college in Massachusetts. Twelve of these scholarships are funded by the Framingham State College Foundation, which provided \$200,000 in overall scholarship support to students.

CAPITAL IMPROVEMENTS

Implementation of an aggressive capital renovation program continued, including major upgrades to academic, administrative and student services facilities as well as improvements to residence halls.

The renovation of Dwight Hall is nearing completion. This project will provide a state-of-the-art technology and performing arts center, an accessible route from the library to Dwight Hall, a new business office, and upgraded mechanical and electrical systems. Completion of this \$9.3 million project is anticipated by December 2007. The renovation of Crocker Hall is the next major project slated to be undertaken; this project, which has been approved for \$9.4 million in state funding, is expected to begin in spring 2008. Other capital improvements recently completed include fifth-year projects of the residence hall repair program, at a cost of \$4 million; and the fourth phase of the College Center project, at a cost of \$2.2 million.

The college has also recently concluded a master capital plan for the campus that will guide capital investment activity over the next decade.

PRESIDENT'S
REPORT

2007

FRAMINGHAM
STATE
COLLEGE



BUDGET

All enacted collective bargaining contracts have been funded and salary adjustments implemented. The College received an increase in state appropriation support of 6.4% for FY 2008, the largest base increase among the comprehensive state colleges. Increased funding will support the college's strategic plan, which calls for investment in new programs, expanded student services, increased financial aid, and hiring and development of additional faculty and staff.

To supplement state support, now covering less than 45% of the cost of college operations, the College relies on other revenue sources, including student fees (which now represent about 30% of college revenues). Despite increases in student charges implemented in the fall semester, comprehensive costs for tuition, fees, room and board for students attending FSC remain the lowest in the Massachusetts state college system.

COLLEGE ADVANCEMENT

Gift income to the college grew by 9% over the previous year and alumni support rose significantly. The college received \$340,000 in matching funds from the Commonwealth's Endowment Incentive Program. The FSC Foundation endowment reached \$5.3 million in FY 2007, an increase that will help to keep an FSC education affordable and accessible. The Foundation Board, which raised scholarship aid for qualified and deserving students to \$200,000, aims to make FSC a leader among the state colleges in alumni support.

FISCAL YEAR	TOTAL
2004	\$314K
2005	\$599K
2006	\$838K
2007	\$914K

Programs have been established to enhance giving from alumni, parents, friends, and faculty and staff. Plans are underway to enhance corporate and foundation relations, planned giving and major/leadership gift programs. Fundraising results for the past four fiscal years are as shown in the chart above.

TECHNOLOGY

FSC served as honorary co-host (with the University of Massachusetts and Phillips Andover Academy) for Blackboard Technology's annual user conference, held in Boston. The college's chief information technology officer addressed the 3,000 attendees from around the world, noting that FSC provides an excellent example of how technology can be integrated throughout the curriculum to enrich the learning experience.

The Unified Digital Campus project marked several milestones. The new my.Framingham portal launched and admissions is now using the new system. Next up is the conversion of finance, development, and student information. Progress can be attributed to an extraordinary level of collaboration and hard work among people from nearly all areas of the college.

ACADEMIC AFFAIRS

Accomplishments in the Division of Academic Affairs focused on four principal areas: 1) new program development; 2) assessing and ensuring program quality; 3) faculty recruitment and development; and 4) enhancing the student academic experience, particularly in the first year of college.

The Biology and Geography Departments prepared a proposal for a new BS in environmental science, which we expect will be reviewed by the Board of Higher Education this fall. The Consumer Science Department, collaborating with several other departments, has developed a new program in health and fitness that will be reviewed by college governance and developed into a full proposal. Faculty in the academic departments are participating in an effort to build stronger program-to-program articulations with our neighboring community colleges.

College programs received external grant funding from several sources, including the state's Improving Teacher Quality Initiative, the Commonwealth Information Technology Initiative, the Massachusetts Biotechnology Education Foundation, and the Board of Higher Education's Nursing Education Initiative.

All of our undergraduate programs undergo an extensive self-study and external evaluation once over a five-year revolving cycle. During the past year Communication Arts, History, Politics, and Sociology received recognition from their respective evaluators for the strength and breadth of undergraduate offerings and for the quality of faculty-student interaction. The Business Administration program is participating in a review of undergraduate programs, sponsored by the State College Council of Presidents, that will hopefully provide a plan for seeking national accreditation from one of two national organizations that review



Dr. Susan Crowson and Bethany Ryan, '07, Biology.



and accredit business programs. Academic departments completed work on identifying student learning outcomes — what students should be expected to know — and are developing data collection systems to assess whether programs are effective.

In fall 2007, the college welcomed 18 new faculty, 10 of whom were appointed to tenure-track positions. Plans were completed for a new Center for Learning, Teaching, Scholarship and Service, a comprehensive center that will provide ongoing programs to support faculty development in pedagogy, research and scholarship and service. By the time this report appears, the center will have been formally opened in a newly redesigned space in Hemenway Hall. In addition, the college is opening, in Foster Hall, a dedicated space for the Honors Program.

Last year was the inaugural year of the First-Year Foundations program, a multifaceted effort supported by faculty and administrative staff in Academic Affairs and Student Affairs. This program helps new first-year students transition smoothly to college, connect with each other and get involved in college life, and cope with academic and social challenges. This fall the program has expanded to approximately 180 students.

DIVISION OF GRADUATE AND CONTINUING EDUCATION (DGCE)

This fall, the college successfully launched the new MBA program with an entering class of 32. In addition, an application to offer a Master of Science in Nursing with concentrations in Education and Leadership was submitted to the Massachusetts Board of Higher Education. Enrollments remained strong in DGCE, including 23 master's programs, 7 undergraduate evening programs, 7 certificate programs, and our postbaccalaureate teacher licensure program. During 2006-2007, the college had over 3,000 registrations in online courses and introduced orientation programs for online faculty and students.

DGCE provided programs and services beyond the campus, through its centers and other educational programs:

- English as a Second Language (ESL) classes were provided for 820 students.
- We partnered with several school districts, education collaboratives and museums throughout the state to offer 270 professional development courses to 3,435 educators. Our Online Professional Development Center for Educators sponsored 52 courses and enrolled 623 students.
- Through the Christa Corrigan McAuliffe Center, planetarium programs reached more than 15,000 students from more than 80 school districts. An additional 125 middle school students participated in two two-week Summer Academy programs: "Engineering Design with Robotics" and "Living and Working in Space." The McAuliffe Center partnered with a variety of governmental and educational, including NASA, Bose, and the Harvard/Smithsonian Center for Astrophysics, Northeastern University, the Massachusetts Space Grant Consortium, the Sally Ride Science Foundation, the Commonwealth Information Technology Initiative and the National Science Teachers Association.
- The Center for Global Education offered 14 workshops to area educators and joined a statewide Global Education Advisory Council.
- Faculty and interns at the MetroWest Economic Research Center (MERC) authored several publications for economic substate regions; contracted with the 495/MetroWest Corridor Partnership to create and analyze a new 32-community database; maintained and expanded MERC's databases for several other substate regional economies; and supervised and trained several MERC interns.
- The Center for Lifelong Learners offered approximately 110 programs at senior centers and independent and assisted living communities in eight different locations, with topics ranging from opera and memory improvement to the Constitution and the Bill of Rights.
- Through a grant from the Massachusetts Department of Education, the John Stalker Institute offered educational programs and online classes for food service directors and teachers.



Young visitors make "shuttle orbitors" for use in a shuttle race at the fourth annual Space Day on June 2.

STUDENT AFFAIRS

Student Affairs opened academic year 2006-2007 in new campus settings, including the renovated D. Justin McCarthy College Center, a Corinne Hall Towers-based headquarters for Residence Life, and a self-contained Health and Wellness Center in Foster Hall. These changes moved essential services closer to where students live and learn, allowing for more convenient access and improved service. The multiyear residence hall renovation project remained on track, with improvements to Larned, Horace Mann, and Pierce Hall scheduled for completion in summer 2008.

**PRESIDENT'S
REPORT**

2007

**FRAMINGHAM
STATE
COLLEGE**



More than 65 student clubs and organizations ensured that the co-curriculum at Framingham State remains lively and meaningful, with an increasing number of student groups engaging in the support of social causes through activism and fundraising. Student Government Association officers continue to provide outstanding leadership of the student body, as do all of the undergraduates who served as student representatives, as class and club officers, and as event organizers.

ARTISTIC AND CULTURAL HIGHLIGHTS

The Arts & Humanities Council sponsored a stimulating array of dramatic, musical, and artistic events and performances, including the International Film Series, Mazmanian Art Gallery exhibitions, the Midday Performance Series and the Double Eagle Theater's production of *UnPOSSESSED*, as well as the Inca Son Dance Troupe and *An Evening of Operatic Opulence* with Dominique Labelle and Friends. The second annual Children's Literature Workshop for students and the community takes place in November with author Steven Kellogg.

ATHLETICS

In 2007 the Rams achieved several notable milestones. The softball team captured its first MASCAC Tournament Championship and advanced to the NCAA Division III New England Softball Regional for the first time in the program's history. The men's basketball team once again qualified for the MASCAC Men's Basketball Tournament. The women's soccer team was chosen from among six national finalists to receive one of the two 2007-2008 NCAA Sportsmanship Awards. Several individuals were honored this year: Ben Colby was selected by the conference athletic directors as the 2007 Male Howard C. Smith Scholar-Athlete Award winner, while Bill Carey was selected the MASCAC Men's Basketball Rookie of the Year. Framingham State athletes were selected First Team All-MASCAC in baseball and softball this year.

ALUMNI ASSOCIATION

The Alumni Association, which offers programs, events and services to its 28,000 members, enjoys a high level of satisfaction from alumni participants. Activities included trips to Tanglewood, New York City and two Red Sox games at Fenway. For Reunion '07, in June, we hosted more than 500 alumni and guests. At the annual Alumni Achievement Award Ceremony, five outstanding alumni received awards for their personal and professional achievements. This past year marked an all-time high in alumni participation at FSC events.

More than 1,500 alumni, parents and friends attended a successful Homecoming on October 13, enjoying the football game and opportunities for socializing.

The 2006 edition of the alumni directory was published to augment the online community directory of alumni. New benefits for alumni include a career-mentoring program and a job listing and posting site, both available through the online community. Discounted home and auto insurance was also offered as a new benefit to alumni. Hilltop Happenings, the alumni newsletter, continues to be published bimonthly. The quality of our magazine continues to improve with each issue. All of these communications are part of our effort to keep FSC alumni well informed and connected to their alma mater.

COMMENCEMENT

The college held its commencement ceremony Sunday, May 27, 2007, with 713 students receiving bachelor's degrees and 458 master's degrees. Dr. Laurie Hebert Boyer, '90, a faculty member at the Massachusetts Institute of Technology, addressed the graduates; she also received an honorary doctor of laws degree. Anne Looney Paulsen, '58, received an honorary doctor of laws degree as well.



Graduates
at the 2007
Commencement.

PRESIDENT'S
REPORT

2007

FRAMINGHAM
STATE
COLLEGE

FRAMINGHAM STATE COLLEGE

100 State Street • P.O. Box 9101 • Framingham, MA 01701-9101 • 508-626-4575

www.framingham.edu